

## Exhibiting “Windows and Mirrors” Across the Nation



AFSC’s “Windows and Mirrors” art exhibit provided a provocative starting point for educational and cultural activities in 14 locations across the nation. To encourage discussions of war and its true costs, fifty community events were held in conjunction with the traveling exhibit. Windows and Mirrors depicts the human cost of war in Afghanistan, through both the visually arresting work of professional artists and drawings by Afghan children.



# FY 2011 Annual Review of the American Friends Service Committee

*Fostering peace has been AFSC’s focus since our founding in 1917. We believe that we are called to service that respects and cares for our fellow humans. To be faithful in pursuing peace, we must address the causes of conflict and violence – and not just the symptoms. In 2011, we tackled high profile issues such as home foreclosures, immigrant rights, a broken and discriminatory criminal justice system, corporate irresponsibility in the prison and mining industries, the*

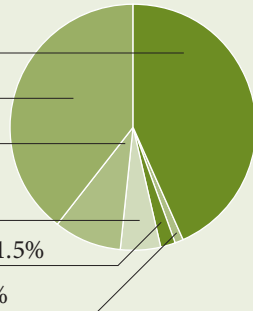
*cost of war, and the use of taxpayer funds. All of these issues had direct impact on communities we serve, and we see the just resolution of these issues as essential to peace-building. We believe in and support the power of every community to create its own solutions, grounded in the power of nonviolence.*

*This Annual Review highlights some of our important work, and is presented with thanks for your generous support.*

## FINANCIALS 2011 | Income and Expenses

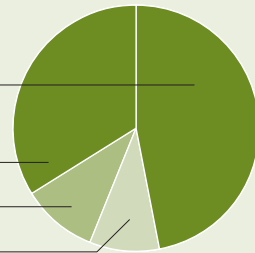
### INCOME

Bequests: 43%  
 Contributions: 39%  
 Grants: 9%  
 Endowment & Planned Gifts: 5%  
 Investment Income: 1.5%  
 Other Income: < 1.5%



### HOW FUNDS ARE USED

Programs in the United States: 47%  
 International Programs: 34%  
 Fundraising: 10%  
 Management: 9%



This work would not be possible without the support of many people. In the fiscal year, more than 43,000 individuals contributed to AFSC, as did 366 Friends Meetings. *We thank them for their generosity.*

For a copy of the full AFSC 2011 Annual Report, visit our website at [www.afsc.org/annual-report](http://www.afsc.org/annual-report) or call 215-241-7000.



**American Friends Service Committee**

1501 Cherry Street, Philadelphia, PA 19102-1403

### Who we are

The American Friends Service Committee (AFSC) is a Quaker organization that includes people of various faiths who are committed to social justice, peace, and humanitarian service. Its work is based on the belief in the worth of every person and faith in the power of love to overcome violence and injustice.



## Helping to Feed Families in North Korea

In the Democratic People’s Republic of Korea (North Korea), an AFSC program to improve agricultural practices successfully completed field trials which increased rice yields between 10% and 20% in a country with chronic food shortages. Participating farmers shared information between farms to help them build greenhouses and use modern, sustainable farming techniques.

## People Power in 2011

In 2011, the U.S. economy struggled to recover. Millions were unemployed. Local, state, and federal agencies were forced to cut budgets, and they led to reduction in services for schools, hospitals, police, infrastructure, and more. Spontaneous “Occupy Wall Street” demonstrations broke out across the nation, and the “Arab Spring” engulfed North Africa and the Middle East. Nonviolent public-led protests helped to shape our world and reminded us of the power of uniting in defense of peace, rights, and equality.

## Opening New Opportunities in Zimbabwe



In Zimbabwe, AFSC provides employment opportunities for residents of one of the most economically depressed regions of the capital city of Harare. Nine men and 118 women participated, learning not only the skills to find new jobs, but also basic business practices, enabling them to start and sustain new careers. The average increase in income for program participants was 20%, this included 24 women who opted to enter the male-dominated trades of welding, carpentry, and leather making.

## Empowering People in Haiti

After the devastating earthquake in Haiti in 2010, hundreds of thousands of citizens were living in tent cities. In a pilot program in the town of Leogane, AFSC worked with leaders within the displaced communities to train community organizers and find creative ways to solve common problems like violence and sanitation. Our pilot program trained 917 people and benefited more than 3,000 tent city inhabitants. Further, 109 participants graduated from our civics and job training programs.

## Defending Against Anti-Immigrant Initiatives

In 2011, AFSC worked in close partnership with community and coalition partners to stop or contain harmful bills or enforcement provisions in California, Colorado, Florida, New Hampshire, New Jersey, North Carolina, Rhode Island, and Massachusetts. In Massachusetts, AFSC worked with local groups to convince Governor Deval Patrick not to enter the state into the “Secure Communities” federal program, which makes local police responsible to check immigration status of those they encounter.



## Defending Worker's Rights in West Virginia

In West Virginia, employees of mining corporations feared for their safety and lacked fair redress. In the aftermath of the Upper Big Branch mining disaster, an AFSC staff member served on the governor's investigating panel and was the primary writer for the final report. The media pressure generated by the investigation and other demands resulted in the demise of Massey Energy. The company that bought Upper Big Branch has promised better worker safety, and new state regulations were passed in 2012.

## Protecting Against Foreclosures in Springfield, Massachusetts

In Springfield, Massachusetts, AFSC supported and trained citizens who wanted to counter the prevailing foreclosure policies that were destroying families and neighborhoods. As a result of our combined efforts, Springfield passed the No One Leaves Act, the toughest anti-foreclosure policy in the U.S. to date. Since then, other cities have pending legislation following the same model.

## Acting as a Trusted Negotiator



More than 6,000 prisoners in California participated in a hunger strike to protest the draconian use of solitary confinement in that state's corrections facilities. AFSC was a trusted mediator and negotiator between the prisoners and prison administrators, and our staff also testified at a legislative hearing. The result was improved conditions for prisoners, but we are still working to end the use of inhumane practices.

## Exposing the Real Cost of Private Prisons in Arizona

The state of Arizona is seeking to expand its prison network through private prisons. When a request for 5,000 new prison beds in Arizona went to for-profit prison operators, AFSC filed an injunction and a temporary restraining order to stop them. This AFSC advocacy increased public awareness of the real costs of private prisons (including grossly unjust sentencing and detainment policies intended to keep the private industries operating at maximum profit) and thwarted new prison construction in two Arizona cities.