Through magazines, books, online communication, and face-to-face visitation, *Western Friend* builds practical and spiritual connections among Friends in the West. In 2013, this service was especially notable in the impacts that our two newest books had on Friends' meetings in the West. Marge Abbott continues to travel among Friends with her book, *To Be Broken and Tender*, using it as a resource in her workshops on spiritual transformation. Our newest book, *An Inner Strength*, edited by Kathy Hyzy, has also become a valuable resource for study groups on Quaker leadership.

*Western Friend*’s financial situation is stable. We budgeted for an operating loss of $6,400 in FY 2013, anticipating disruptions from the transition to a new editor. In fact, we did better than budgeted, closing with a net loss of $5,635. In FY 2013, the board also accepted a financial review of our FY 2012 books, conducted by CPA Richard Winkle. He found no cause for concern.

With a new executive editor, Mary Klein, starting January 1st, *Western Friend*’s board began asking our readers through surveys and interest groups: What do Friends need and want from *Western Friend*? The messages we heard were clear: 1) continue the great work on the magazine, 2) expand *Western Friend*’s online presence, and 3) expand the resources that *Western Friend* provides to our three yearly meetings in the West.

Guided by these ideas, we have begun redesigning our website. We hired Friend Brylie Oxley of Grass Valley Monthly Meeting to do this work. The new website should be ready to launch in 2014 and will include several new features: subscriber login for online access to all “current” articles, free public access to all “archived” articles (eventually going back to 1929!), community pages with virtual meeting rooms, community bulletin boards, and curated libraries of resources for First Day School, adult education, and other committees.

We envision this new website as a sort of online co-housing community for Friends in the West. We invite Friends to move in with us and help fill the mansions there!

In 2014, *Western Friend* board members began actively reaching out to monthly meetings and worship groups to create a new network of *Western Friend* “Community Builders.” We envision these as Friends who will partner with us to strengthen the bonds of faith, practice, and fellowship within local meetings and among them. Our goal is find one or two individuals in virtually every monthly meeting and worship group who will help us to add new vitality to our connections among Friends in the West. Working together, we can help each other find the information and the people we need to know. We can share our joys and concerns with each other, even if we live far apart. Our new online network and our new human network will work together to enrich and streamline communication among Friends throughout the West.
Each year, Western Friend reaches thousands of Friends through our publications, and hundreds more through in-person conversations. We invite you to join us. Start a Western Friend reading group in your monthly meeting or worship group. Support your favorite Quaker business or nonprofit organization with an ad in the magazine. Submit your writings, photos, and artwork for publication. Help us strengthen the bonds of friendship among Quakers in the West.

Respectfully submitted,
Mary Ann Percy, Clerk